



Tennessee College Association

THE ASSOCIATION OF PUBLIC & PRIVATE UNIVERSITIES,
COLLEGES & TECHNICAL INSTITUTES IN TENNESSEE

PROCEEDINGS

OF THE
90th
ANNUAL MEETING

April 4-5, 2011
Nashville, Tennessee

<http://www.tncollegeassociation.org>

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Part I**TENNESSEE COLLEGE ASSOCIATION
INSTITUTIONAL MEMBERS**

ORIGIN AND PURPOSE OF THE ASSOCIATION

The Tennessee College Association grew out of an already existing organization, the Association of Colleges of East Tennessee. This older association had itself been formed some years earlier from the nucleus provided by the East Tennessee Teachers Association in their College Section.

So beneficial had been the Association of Colleges of East Tennessee in cultivating sympathetic and helpful relations among the colleges in the eastern portion of the state, that in the fall of 1919 invitations were sent to the colleges, junior colleges, and normal schools throughout the state to meet and discuss the advisability of organizing a college association for Tennessee.

Hearty responses to this invitation resulted in a gathering of college representatives in the Hotel Patten, at Chattanooga, on December 23, 1919. An organization was effected, with Dr. Charles O. Gray, President of Tusculum College, as president of the new association, and Dean Boyd A. Wise, of Lincoln Memorial University, as secretary-treasurer.

A committee on Constitution and Bylaws was appointed. This committee was instructed to include in the constitution the newly adopted name, The Tennessee College Association; the object of the Association, "The advancement of the cause of higher education by promotion of interests common to the colleges of Tennessee"; and the roll of charter members. The present Constitution and Bylaws of the Association will be found in Part III of these Proceedings.

Institution, Location, President

American Baptist College, *Nashville, Forest Harris*
 Aquinas College, *Nashville, Sr. Mary Peter*
 Austin Peay State University, *Clarksville, Timothy Hall*
 Baptist College of Health Sciences, *Memphis, Betty Sue McGarvey*
 Belmont University, *Nashville, Robert Fisher*
 Bethel College, *McKenzie, Robert Prosser*
 Bryan College, *Dayton, Steven Livesay*
 Carson Newman College, *Jefferson City, J. Randall O'Brien*
 Chattanooga State Technical Community College, *Chattanooga, James Catanzaro*
 Christian Brothers University, *Memphis, John Smarrelli, Jr.*
 Cleveland State Community College, *Cleveland, Carl Hite*
 Columbia State Community College, *Columbia, Janet Smith*
 Cumberland University, *Lebanon, Harvill Eaton*
 Dyersburg State Community College, *Dyersburg, Karen A. Bowyer*
 East Tennessee State University, *Johnson City, Paul Stanton, Jr.*
 Fisk University, *Nashville, Hazel O'Leary*
 Free Will Baptist Bible College, *Nashville, J. Matthew Pinson*
 Freed-Hardeman University, *Henderson, Joe Wiley*
 Harding University, *Memphis, Evertt Huffard*
 Jackson State Community College, *Jackson, Bruce Blanding*
 King College, *Bristol, Gregory Jordan*
 Lane College, *Jackson, Wesley McClure*
 Lee University, *Cleveland, Paul Conn*
 LeMoyne-Owen College, *Memphis, Johnnie Watson*
 Lincoln Memorial University, *Harrogate, B. James Dawson*
 Lipscomb University, *Nashville, Randy Lowry*
 Martin Methodist College, *Pulaski, Ted Brown*
 Maryville College, *Maryville, Tom Bogart*
 Meharry Medical College, *Nashville, Wayne Riley*
 Memphis College of Art, *Memphis, Jeffery Nesin*
 Mid-America Baptist Theological Seminary, *Cordova, Michael Spradlin*
 Middle Tennessee School of Anesthesia, *Nashville, Kenneth Schwab*
 Motlow State Community College, *Tullahoma, Mary Lou Apple*
 Nashville School of Law, *Nashville, Joe Loser*
 Northeast State Community College, *Blountville, Janice Gilliam*

**TENNESSEE COLLEGE ASSOCIATION
INSTITUTIONAL MEMBERS**

[continued]

Institution, *Location, President*

Pellissippi State Technical Community College, *Knoxville, Allen Edwards*

Rhodes College, *Memphis, William Trout*

Roane State Community College, *Harriman, Gary Goff*

Southern Adventist University, *Collegedale, Gordon Bietz*

Southern College of Optometry, *Memphis, Richard Phillips*

Southwest Tennessee Community College, *Memphis, Nathan Essex*

Tennessee State University, *Nashville, Melvin Johnson*

Tennessee Technological University, *Cookeville, Robert Bell*

Tennessee Temple University, *Chattanooga, Danny Lovett*

Tennessee Wesleyan College, *Athens, Stan Harrison*

Trevecca Nazarene University, *Nashville, Dan Boone*

Tusculum College, *Greeneville, Nancy Moody*

Union University, *Jackson, David Dockery*

University of Memphis, *Memphis, Shirley Raines*

University of the South, *Sewanee, John M. McCardell Jr.*

University of Tennessee - Chattanooga, *Chattanooga, Roger Brown*

University of Tennessee - Knoxville, *Knoxville, Jimmy Cheek*

University of Tennessee - Martin, *Martin, Tom Rakes*

University of Tennessee Space Institute, *Tullahoma, Robert Moore*

Vanderbilt University, *Nashville, Nicholas Zeppos*

Volunteer State Community College, *Gallatin, Warren Nichols*

Walters State Community College, *Morristown, Wade McCamey*

Watkins College of Art & Design, *Nashville, Ellen Meyer*

ASSOCIATE MEMBERS

Tennessee Board of Regents, *Nashville, John Morgan*

Tennessee Higher Education Commission, *Nashville, Richard Rhoda*

Tennessee Independent Colleges & Universities Association, *Nashville, Claude Pressnell*

University of Tennessee System, *Nashville, Jo DiPietro*

Officers for 2010-2011

President

Randy Lowry, President
Lipscomb University

President Elect

Janet Smith, President
Columbia State Community College

Past President

Melvin Johnson, President
Tennessee State University

Executive Secretary-Treasurer

Anne Edmunds, Director of Undergraduate Admissions
Belmont University

At-Large Members of the Executive Committee

Richard Phillips, President
Southern College of Optometry

Tristan Denley, Provost
Austin Peay State University

Past Presidents of the Association

- 1919-20 President Charles O. Gray, Tusculum College
 1920-21 President Charles E. Diehl, Southwestern
 1921-22 President George Burrett, Tennessee College
 1922-23 President Samuel Tyndale Wilson, Maryville College
 1923-24 Dean Shelton Phelps, George Peabody College for Teachers
 1924-25 President Oscar E. Sams, Carson-Newman College
 1925-26 Dean George M. Baker, University of the South
 1926-27 President John D. Blanton, Ward-Belmont School
 1927-28 Dr. L.C. Glenn, Vanderbilt University
 1928-29 President H.E. Watters, Union University
 1929-30 President P.A. Lyon, Middle Tennessee State College
 1930-31 President E.L. Atwood, Tennessee College
 1931-33 President Alexander Guerry, University of Chattanooga
 1933-34 President James D. Hoskins, University of Tennessee
 1934-35 Dean Franklin C. Paschal, Vanderbilt University
 1935-36 President James L. Robb, Tennessee Wesleyan College
 1936-37 President Richard E. Womack, Ambush College
 1937-38 President Q.M. Smith, Tennessee Polytechnic Institute
 1938-39 President Charles A. Anderson, Tusculum College
 1939-40 President Henry J. Derthick, Milligan College
 1940-41 President Ernest L. Stockton, Cumberland University
 1941-42 President Thomas J. Johnson, King College
 1942-44 President Ralph Waldo Lloyd, Maryville College
 1944-45 NO MEETING OF THE ASSOCIATION
 1945-46 President Everett Derryberry, Tennessee Polytechnic Institute
 1946-47 Dean Fred C. Smith, University of Tennessee
 1947-48 Dean M.E. Eagle, Lambuth College
 1948-49 President David A. Lockmiller, University of Chattanooga
 1949-50 President Emeritus C.C. Sherrod, East Tennessee State College
 1950-51 President Warren F. Jones, Union University
 1951-52 President Burgin E. Dossett, East Tennessee State College
 1952-53 President J.M. Smith, Memphis State College
 1953-54 Dean Paul Palmer, University of Chattanooga
 1954-55 President Halbert Harvill, Austin Peay State College
 1955-56 President Roy Baker, Bethel College
 1956-57 Dean J.A. Barksdale, Tennessee Polytechnic Institute
 1957-58 President Robert L. Kincaid, Lincoln Memorial University
 1958-59 Vice-Chancellor Madison Sarratt, Vanderbilt University
 1959-60 Dean Paul Meek, University of Tennessee, Martin
 1960-61 President D. Harley Fite, Carson-Newman College
 1961-62 President Quill E. Cope, Middle Tennessee State College
 1962-63 President Felix C. Robb, George Peabody College for Teachers
 1963-64 President C.C. Humphreys, Memphis State University
 1964-65 President Athens Clay Pullias, David Lipscomb College
 1965-66 Vice President Herman E. Spivey, The University of Tennessee
 1966-67 President James Wilder, Lambuth College
 1967-68 Dean James W. Livingood, University of Chattanooga
 1968-69 President Joe Morgan, Austin Peay State University
 1969-70 Chancellor Archie Dykes, University of Tennessee, Martin
 1970-71 President J.J. Copeland, Maryville College
 1971-72 President Herbert Gabhart, Belmont College
 1972-73 President Andrew P. Torrence, Tennessee State University
 1973-74 President Ernest L. Stockton, Cumberland College
 1974-75 President Harold S. Pryor, Columbia State Community College
 1975-76 President John A. Fincher, Carson-Newman College
 1976-77 President Billy M. Jones, Memphis State University
 1977-78 President Lloyd C. Elam, Meharry Medical College
 1978-79 President Arliss Roaden, Tennessee Technological University
 1979-80 Dr. Larry T. McGehee, Special Assistant to the President, University of Tennessee
 1980-81 President Harry D. Wagner, Motlow State Community College
 1981-82 President Theodore C. Mercer, Bryan College
 1982-83 Chancellor Charles E. Smith, University of Tennessee, Martin
 1983-84 President Harry W. Gilmer, Lambuth College
 1984-85 Assoc. Vice President Nebraska Mays, University of Tennessee System
 1985-86 President Hal R. Ramer, Volunteer State Community College
 1986-87 President E. Claude Gardiner, Freed-Hardeman College
 1987-88 Chancellor Margaret N. Perry, University of Tennessee, Martin
 1988-89 President William E. Troutt, Belmont College
 1989-90 President James Ford, Cleveland State Community College
 1990-91 President Charles A. Thigpen, Free Will Baptist Bible College
 1991-92 President Karen Bowyer, Dyersburg State Community College
 1992-93 President Henry Ponder, Fisk University
 1993-94 President Angelo Volpe, Tennessee Technological University
 1994-95 Chancellor Frederick Obear, University of Tennessee at Chattanooga
 1995-96 Vice President Betty Kyger, Columbia State Community College
 1996-97 President Harold Hazelip, Lipscomb University
 1997-98 President James Hefner, Tennessee State University
 1998-99 Chancellor William Snyder, University of Tennessee, Knoxville
 1999-2000 Provost Frederick Croom, University of the South
 2000-01 President Claire E. Martin, Cumberland University and President Sherry Hoppe, Austin Peay State University
 2001-02 President Charlie Roberts, Jackson State Community College
 2002-03 President Ted Brown, Martin Methodist College
 2003-04 President Robert Bell, Tennessee Technological University
 2004-05 President Nathan Essex, Southwest Tennessee Community College
 2005-06 Chancellor Gordon Gee, Vanderbilt University
 2006-07 President Mary Lou Apple, Motlow State Community College
 2007-08 President James Noseworthy, Hiwassee College
 2008-09 Provost and VP Academic Affairs Bert Bach, East Tennessee State University
 2009-10 President Melvin Johnson, Tennessee State University
 2010-11 President Randy Lowry, Lipscomb University

Dr. Hal Ramer Keynote Address

Dr. Hal R. Ramer was a native of Kenton, Tennessee. He was a graduate of George Peabody College (B.S., 1947) and the University of Tennessee (M.S.S.W., 1952). He received his Ph.D. degree in 1963 in higher education administration from The Ohio State University. He served there for ten years, 1953-1963, in the positions of staff assistant to the president, assistant dean of men, and director of the George Wells Knight International Center.

Dr. Ramer was the founding president of Volunteer State Community College, serving from 1970 until 2003. Ramer became active in the Tennessee College Association during the 1960's, serving as its president from 1985-86. After his retirement from Vol State, he continued his service to the institution through close work with the College Foundation. He also continued his involvement in the Tennessee College Association, never missing a meeting, and was fond of sharing how many annual meetings in row he had attended.

Prior to his community college presidency, Dr. Ramer served for seven years (1963-1970) as assistant state commissioner for higher education of the Tennessee Department of Education. Working with the governor and State Legislature, he assisted the State Commissioner of Education and the State Board of Education in the establishment of the statewide system of community colleges. He received the Tennessee Department of Education's Distinguished Service Award in 1970.

Dr. Ramer was honored as the first recipient of the Lifetime Service Award from Peabody College of Vanderbilt University in 2003, and as the first recipient of the Masonic Lodge of Gallatin's Community Service Award in 2005. He served as a member of the Administrative Board of Belmont United Methodist Church in Nashville, the Tennessee Academy of Science, the Tennessee Historical Society, the Knights of Pythias, and the Sumner County Historical Society. In 2006 he was named Stellar Tribute Honoree by the Sumner Foundation.

Hal Ramer died in February of 2010 at the age of 86. He is remembered as an innovative leader in higher education, an energetic and involved member of the community, and a friend to many. In appreciation for his dedication to the association and in recognition of his commitment to higher education in the state of Tennessee, the Tennessee College Association unanimously approved that the keynote address at its annual meeting henceforth be named the Hal Ramer Keynote Address.

On April 5, 2011, Tennessee Governor Bill Haslam gave the inaugural Hal Ramer Keynote Address to the annual meeting of the Tennessee College Association.



Part II: Agenda of 2011 Meeting**Monday, April 4, 2011***Sharing the Best Ideas from Your Campus***Tuesday, April 5, 2011***Business Meeting:* Randy Lowry, President Lipscomb University and President, TCA*Leadership During Difficult Times: Presidents Share Their Experiences*

Dr. Dr. MaryLou Apple, President, Motlow State Community College; Dr. Gordon Bietz, President, Southern Adventist University; Dr. Timothy Hall, Austin Peay State University

Hal Ramer Keynote Address: Governor Bill Haslam*Funding: A Student and Institutional Perspective: A National, Regional and State Overview*

Dr. Bruce Chaloux, Director of Student Access Programs and Services, Southern Regional Education Board; Dr. Richard Rhoda, Executive Director, Tennessee Higher Education Commission; Dr. Claude Pressnell, President, Tennessee Independent Colleges and Universities Association

*Lunch and Small Group Discussion**Workforce Development and Implications for Higher Education**Alabama Case Study:* Dr. Amy Brabham, Associate Director for Business and Education Services, Governor's Office of Workforce Development, State of Alabama; Dr. Steve Marlowe, Workforce Development Coordinator, Alabama Power Company*Middle Tennessee Case Study:* Ms. Nancy Eisenbrandt, Chief Operating Officer and Chief Workforce Development Officer, Nashville Area Chamber of Commerce; Dr. Garrett Harper, Research Director, Nashville Area Chamber of Commerce*Breakout discussions among participants led by facilitators**Meeting Wrap Up:* Dr. Janet Smith, President, Columbia State Community College, and President Elect Tennessee College Association**Report of the Treasurer**

April 3, 2011

CHECKING ACCOUNT:

Account Balance as of 3/27/10: \$12,607.22

Receipts:

Membership Dues	\$4,650.00
Meeting Registration	\$4,100.00
Checking Account Interest	\$ 1.31

TOTAL RECEIPTS +\$8,751.31

Expenditures:

Operating Expenses	\$4,174.13
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TOTAL EXPENDITURES - \$4,174.13

CHECKING ACCOUNT BALANCE as of 4/3/11 \$17,184.40

SAVINGS ACCOUNT:

SAVINGS ACCOUNT BALANCE as of 3/27/10 \$10,102.91

Receipts:

Savings Account Interest	\$ 51.35
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SAVINGS ACCOUNT BALANCE as of 4/3/11 \$10,154.26

Report of the Audit Committee

Financial records for 2010-11 were examined and found to be in order.

MaryLou Apple, President, Motlow State Community College

Susan Galbreath, Associate Provost for Academic Administration and Strategic Initiatives, Lipscomb University

Ex officio member: Executive Secretary-Treasurer of TCA
Anne Edmunds, Director of Undergraduate Admissions
Belmont University

Report of the Nominating Committee

Carl Hite, President
Cleveland State Community College

Thomas Rakes, Chancellor
University of Tennessee - Martin

The nominating committee and the Executive Secretary-Treasurer (*ex officio*) presented the following officer slate for 2011-2012, and the membership approved it as presented.

Officers for 2011-2012

President

Janet Smith, President
Columbia State Community College

President Elect

Karen Bowyer, President
Dyersburg State Community College

Past President

Randy Lowry, President
Lipscomb University

Executive Secretary-Treasurer

Anne Edmunds, Director of Undergraduate Admissions
Belmont University

At-Large Members of the Executive Committee

Tristan Denley, Provost
Austin Peay State University

Gary Weedman, President
Johnson Bible College

Part III

CONSTITUTION AND BYLAWS OF THE TENNESSEE COLLEGE ASSOCIATION

(As amended and adopted, March 1950; and as further amended, March 1964; April 1965; April 1990)

I. NAME

This organization shall be called "The Tennessee College Association."

II. PURPOSE

The purpose of the association shall be the advancement of the cause of higher education by the promotion of interests common to the colleges of Tennessee. The Tennessee College Association shall not seek, directly or indirectly, to control or supervise the program or the development of any member institution.

III. MEMBERSHIP

1. *Active membership.* All institutions of higher education in the state of Tennessee (colleges and universities, teachers' colleges, junior colleges, professional and technological schools) that are in sympathy with the purpose and ideals of the Tennessee College Association and the Southern Association of Colleges and Schools, are eligible to be considered for active membership.

It is understood that an institution of higher education applying for active membership must be incorporated as a nonprofit organization, must offer work clearly above the secondary level, and must publish periodically a catalog listing degrees of its faculty, curricular offerings, and other information concerning the institution.

2. *Associate membership.* Education, civic, religious, and other organizations concerned with higher education in Tennessee and in sympathy with the purposes and ideals of the Tennessee College Association are eligible to be considered for associate membership.

IV. ADMISSION

Application for active or associate membership shall be made to the Executive Committee at least three months before the annual meeting of the Association. Upon recommendation of the Executive Committee, an institution may be admitted as an active member, and an organization may be admitted as an associate member, by a two-thirds vote of the active members represented at the annual meeting of the Association.

V. REPRESENTATION AND VOTING

1. *Voting power.* Each active member institution in the Association is entitled to one voting representative either its president or some staff member designated to act in his stead. Voting by proxy is not permitted.

Associate members are not entitled to vote.

2. *Eligibility to hold office.* All institutions admitted to active membership shall have full privileges including holding offices and serving on committees. However, only persons belonging to the administrative staff or faculty of an active membership institution shall be eligible to hold an office or committee appointment.

Representatives of associate member organizations are not eligible to hold any office or committee appointment.

3. *Delegates.* Both active member institutions and associate member organizations may send to the meetings any number of visiting delegates who shall be privileged to participate in the discussions.

4. *Failure to send representatives.* Any active member institution that fails to send a representative to two successive annual meetings and offers no explanation of such failure is automatically dropped from membership.

VI. OFFICERS

The officers of the Association shall be a President, a President-elect, and a Secretary-Treasurer.

The President-elect and the Secretary-Treasurer shall be elected at annual meetings of the Association, the President-elect for a term of one year and the Secretary-Treasurer for a term of three years or until his successor is chosen.

The President-elect upon completion of his term of one year shall automatically become President for a term of one year or until his successor is chosen.

VII. EXECUTIVE COMMITTEE

The Executive Committee shall be composed of the President, retiring President, President-elect, Secretary-Treasurer, and two other members elected annually by the Association.

The Executive Committee shall select the place for the annual meeting, call special meetings when necessary, prepare programs, and take charge of the business of the Association.

VIII. MEETINGS

The Association shall hold an annual meeting, the date and place to be determined by the Executive Committee.

The Executive Committee is required to call a special meeting of the Association when requested in writing to do so by one-third of the active member institutions. Notice of a special meeting shall be sent out at least ten days in advance of the convening date.

IX. QUORUM

The presence at any meeting of an official representative from a majority of the active member institutions of the Association shall constitute a quorum for the transaction of business.

X. POWERS

All acts of the Association pertaining to questions of policy and administration on the part of the members are assumed to be of an advisory nature.

XI. FINANCES

To meet the expenses of the Association, each active and associate member shall be assessed annual dues, the amount to be determined by the Association on recommendation of the Executive Committee.

Any member that fails to pay the annual dues without a satisfactory explanation of such failure is automatically dropped from membership in the Association.

XII. AMENDMENTS

The Constitution may be amended only by a majority vote of all active members of the Association, these members being present and voting thereof.

Notice of a proposed amendment must be given through the Secretary to all active member institutions at least one month before the annual meeting.

BYLAWS

I. COMMITTEES

1. *Committee on Nominations.* A temporary committee, consisting of three or more members, whose duty

it shall be to nominate officers and members of the Executive Committee for the ensuing year.

2. *Committee on Resolutions.* A temporary committee whose duty it shall be to draft resolutions on such matters as may be specifically referred to it by the Association.
3. *Committee on Auditing the Treasurer's Accounts.* A temporary committee, consisting of three or more members, whose duties shall be to audit the report of the Secretary-Treasurer.

II. REPORTS

All committee reports shall be in writing. For the assistance of the Secretary, all motions and resolutions, when requested, shall be presented in writing by the person who made the motion or resolution.

III. PUBLICITY

Institutions that hold membership in the Tennessee College Association may publish this fact in their catalog and other publicity materials distributed to the public. However, if a member institution does publish such information it should make clear in its publicity materials that the affiliation is simply one of membership in an organization working for the betterment of education in this State, and not a token or proof of accreditation by the Tennessee College Association.

IV. AMENDMENTS

These Bylaws may be amended only by a majority vote of all active members of the Association, these members being present and voting thereof.